DISTRICT INFORMATION Name: Dogan Elementary School Location: Houston, Texas **Grades:** PreK-5

SUCCESS STORY

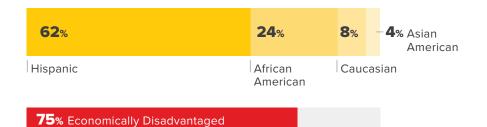
Dogan Elementary
Sheds IR Status with
Reading Mastery®
and Corrective Reading®

Overview

Dogan Elementary is part of the Houston Independent School District in Texas. Nearly 75 percent of students in the district are considered economically disadvantaged, and 90 percent qualify for the free or reduced lunch program. Thirty-two percent of students in the district have limited English proficiency.¹

In the summer of 2017, Dogan Elementary and nine other schools in the district received an Improvement Required (IR) rating from the state of Texas, which meant they were at risk of being taken over by the state or even closed. Sixty-five percent of students were not ready for grade-level work.

Sandra Menxueiro, Principal of Dogan Elementary, knew that it was time for a drastically new approach. She developed a "whatever it takes" attitude to get the school back on track, and one of her first steps was improving the reading proficiency of her learners using the McGraw Hill Direct Instruction (DI) programs, *Corrective Reading* and *Reading Mastery*.



When we received IR status, I knew we would need a quick fix to get students in the upper grades on track and create a stronger foundation for the lower grades. We got the best of both worlds by using Reading Mastery for the younger children and Corrective Reading for our older students.

-Sandra Menxueiro

-Sandra Menxueiro Principal Dogan Elementary School

Implementation

Menxueiro was not new to Direct Instruction when she chose to implement it at Dogan Elementary. She had used *Reading Mastery* in her past roles as a teacher and as a principal at Farias Early Childhood Center preparing children for elementary school. She knew that Direct Instruction curriculum programs can produce powerful results in a short amount of time.

"When we received IR status, I knew we would need a quick fix to get students in the upper grades on track and create a stronger foundation for the lower grades," said Menxueiro. "We got the best of both worlds by using *Reading Mastery* for the younger children and *Corrective Reading* for our older students."

Reading Mastery is a comprehensive English language arts program that uses the Direct Instruction method to help students master essential phonics, decoding, and comprehension skills. Corrective Reading is designed to strengthen the reading accuracy, fluency, and comprehension skills of students in third grade or higher who are reading one to two years below their grade levels.

Errica Dotson-Hooper, reading teacher specialist and grades 3–5 administrator at Dogan, noted that many of their fifth-graders were still reading at the kindergarten level. The *Corrective Reading* mastery test allowed her and the staff to get a true picture of their students' abilities for the first time. As it turned out, the majority were reading below or even several grades below grade level.

"We committed to doing intervention with Reading Mastery and Corrective Reading two times a day, but we didn't have the staff to do it," said Dotson-Hooper. "Volunteers from the church came and worked side-by-side with us. They even learned to test students and read the data. We were amazed."

Menxueiro also brought in a new team of teachers and trained them in the Direct Instruction methodology. When those teachers' instruction was not aligned to the rigor of the Direct Instruction curriculum, their teaching methodology was corrected to ensure everyone was being taught the same way.

With Reading Mastery, every teacher is prepared because they have a concrete, step-by-step plan. They don't have to create a phonics lesson; they just follow the script. It takes the fear away.

-Errica Dotson-Hooper

Reading Teacher Specialist & Grades 3–5 Administrator Dogan Elementary School

"A lot of teachers struggle with teaching reading past the first grade, and they feel helpless," said Dotson-Hooper. "With *Reading Mastery*, every teacher is prepared because they have a concrete, step-by-step plan. They don't have to create a phonics lesson; they just follow the script. It takes the fear away."

Menxueiro encountered a bit of resistance when she first introduced Direct Instruction because some teachers felt it was too repetitive and—at times—even boring. Yet, that is exactly what makes it effective for the students.

"Structure is what our scholars needed, and with Reading Mastery and Corrective Reading, there is no room for interpretation," said Menxueiro. "We monitor how scholars progress over 10 lessons, and they cannot move on until they pass. This gives them—and us—the confidence of knowing they have mastered the content."

Student Confidence

Dogan Elementary now uses *Reading Mastery* and *Corrective Reading* for all content areas. For instance, they might teach comprehension in the morning and then connect what was learned to science or social studies in the afternoon. Or they might tie vocabulary activities, such as Word Attack, back to math lessons.

This approach allows the school to maximize the impact of its Direct Instruction intervention.

William Ealy, math teacher specialist at Dogan Elementary, saw the impact *Reading Mastery* and *Corrective Reading* had on his math students right away.

"Before Direct Instruction, my students' scores were low because they couldn't read the math," said Ealy. "Being able to use these reading programs as an extra resource was tremendous. Kids 'act out' when they are struggling, but now that they feel successful, I don't have behavioral issues. They are more confident in general."

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-William Ealy
Math Teacher Specialist

Dogan Elementary School

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Dotson-Hooper agreed that her students are more confident and better behaved.

"My biggest discipline issue was with a fifthgrade class of 12 students," she recalled, "When we introduced *Corrective Reading*, they began to feel successful, and the classroom became a safe space for them because they felt they were on the same level. Even students who struggled the most enjoyed the class, and the disciplinary issues stopped."

Dotson-Hooper pointed out that highly successful teachers are creative when implementing Direct Instruction. Many provided students with incentives, such as chewing gum, to keep them motivated and make the experience more exciting. The result is students who felt successful and confident.

One example of this new confidence was a fifth-grade special education student who was still not reading. When *Corrective Reading* was put into place, his mother suddenly noticed that he was reading the billboards on the way home from school. She didn't know what the school was doing, but she was so excited, she called to tell them to keep it up. Today, that child is able to read a book by himself, and he has the confidence to keep making gains.

Results

Less than four months after implementing Reading Mastery and Corrective Reading, Dogan Elementary children were reading, and the school was on the path to shedding its Improvement Required status.

TEA (Texas Education Agency) growth measures* for fifth-grade students in 2017–18 illustrated the amazing turnaround.

Early shared the scores of math tests he administered from October and December of 2017, and January of 2018. Though different TEKS (Texas Essential Knowledge and Skills) were being tested, Ealy noted that the tests were becoming progressively more difficult.

Menxueiro emphasized how the scores demonstrate her school's tremendous gains.

| TEA Growth Measures for 5th Grade Reading | | | | |
|---|---------|---------|--|--|
| | 2016–17 | 2017–18 | | |
| All students | 36% | 75% | | |
| African-American students | 21% | 88% | | |
| Hispanic students | 40% | 71% | | |

| TEA Growth Measures for 5th Grade Math | | | |
|--|---------|---------|--|
| | 2016–17 | 2017–18 | |
| All students | 30% | 85% | |
| African-American students | 8% | 81% | |
| Hispanic students | 37% | 86% | |

* Student growth measures how much a student progresses academically during his or her time with a particular teacher. It takes into consideration a student's entering skill level when measuring how much the student grew over time, and, as opposed to measuring student proficiency on an assessment, student growth isn't concerned with whether or not a student passes a particular test or reaches a predetermined and uniform benchmark. It considers equally students who enter behind grade level, on grade level, and beyond grade level, tailoring growth expectations to each student's context. (Measures of Student Growth, Texas Education Agency)

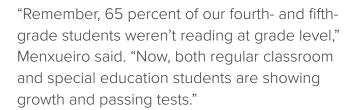
| 2017–18 Math Tests Grades 3–5 | | | | |
|-------------------------------|---------|----------|---------|--|
| | October | December | January | |
| 3rd Grade Students Passing | 19% | 19% | 56% | |
| 4th Grade Students Passing | 22% | 28% | 36% | |
| 5th Grade Students Passing | 19% | 35% | 52% | |

As a leader, if you want something that delivers results in a short amount of time, Reading Mastery and Corrective Reading are the best you can get.

-Sandra Menxueiro

Principal

Dogan Elementary School



She credited much of the growth to the performance data in *Reading Mastery* and *Corrective Reading,* and the teachers' ability to respond to what the data is telling them.

"All the data in the world won't help you if you don't do anything with it," said Menxueiro. "Our Direct Instruction programs gave us the tutorials, lesson plans, and other resources we needed to respond to what we were seeing. Our teachers appreciate the importance of sharing data and creating plans from that data because they see that it moves the needle."



After officially coming out of IR status, Dogan Elementary plans to continue to use Reading Mastery and Corrective Reading to support its students.

"Coming out of IR gives me complete clarity that this is what we will continue to do," said Menxueiro. "As a leader, if you want something that delivers results in a short amount of time, Reading Mastery and Corrective Reading are the best you can get. Every cent is well spent with no waste."

Our teachers appreciate the importance of sharing data and creating plans from that data, because they see that it moves the needle.

-Sandra MenxueiroPrincipal

Dogan Elementary School

¹ District demographics based on the 2017–18 school year. https://www.houstonisd.org/site/handlers/filedownload. ashx?moduleinstanceid=48525&dataid=217137&FileName=2017-18_FactsFigures.pdf



About Reading Mastery

Reading Mastery is an evidence-based, comprehensive English language arts program proven to raise reading performance for a wide range of students, including significantly at-risk populations, for over 35 years. More than 10,000 schools across the country use Reading Mastery to explicitly and systematically teach key foundational literacy skills and how to read, comprehend, and write narrative and informational text of increasing complexity while building oral language fluency skills.

About Corrective Reading

Corrective Reading provides intensive Direct Instruction-based reading intervention for students in grades 3–12 who are reading below grade level. This Direct Instruction reading intervention program delivers tightly sequenced, carefully planned lessons that give students who may benefit from additional support the structure and practice necessary to become skilled, fluent readers, and active, engaged learners.





To learn more about McGraw Hill Direct Instruction programs, please visit: **mheonline.com/directinstruction**